# Institutions 

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mechanism deisgn

## social welfare


how should people behave?

# social welfare 


how should people behave?


# game theory 


how do people behave given an institution?

# game theory 


how do people behave given an institution?

## social dilemmas


individually optimal $\nRightarrow$ socially optimal

# mechanism design 


which institutions induce desired behavior?

## mechanism design


which institutions induce desired behavior?


braess paradox

-4,000 drivers need to go from $A$ to $B$

- Segments $A C$ and $D B$ are wide but long
- Segments $A D$ and $C B$ are short but narrow

College at
Western.

Western University O
Ivey Business School

oank Playground iild Pool/

Westmount Cinemas...

(41) Burger King

## traffic pattern



- Each driver chooses the fastest route taking traffic into account
- As a result, half the drivers take each route and takes 65 min

- Politician proposes a bridge connecting D to C
- How much should we pay for it?

- Now, all cars will take the route ADCB and take 80 min!

Adding resources to a network can worsen its performance

- Selfish (but normal) behavior-congestion externalities are not internalized
- New road concentrates drivers on the same route $\Longrightarrow$ increases externalities
- A randomly added road has close to a 50-50 chance of worsening congestion
- Ring roads vs. though highways
- New roads can worsen traffic even without induced demand
- Closing/narrowing roads can improve traffic
- Political Economics issue—hard to implement non-intuitive policies


a roommates' dilemma



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## decisions

- Buy or not?
- How to split cost? $\quad t_{F}+t_{G}=1000$
- No resale value
- No maintenance
- No restricting usage
- No monitoring of usage

How would you and your roommate make this decision?

## proposed mechanisms

- Buy only if both are willing to split cost 50-50
- Whoever drinks more coffee/wants it more pays proportionally more
- Frankie buys the machine and Gary compensates her depending on how much espresso he plans to drink
- Each roommate buys their own machine without sharing
- Alternated bargaining

Which is the best mechanism to use?

## proposed mechanisms

- Buy only if both are willing to split cost 50-50
- Whoever drinks more coffee/wants it more pays proportionally more
- Frankie buys the machine and Gary compensates her depending on how much espresso he plans to drink
- Each roommate buys their own machine without sharing
- Alternated bargaining

Can we find at least one Pareto efficient mechanism?

## quasilinear utility

- Utility from buying = value from using - money paid

$$
u_{i}= \begin{cases}v_{i}-t_{i} & \text { if buy } \\ 0 & \text { if not }\end{cases}
$$

- $t_{i}$ could be negative as long as $t_{F}+t_{G}=1000$
- No-money burning (for now)
- quasilinear utility + monetary transfers implies

$$
\text { Pareto } \Longleftrightarrow \text { Utilitarian }
$$

- Efficiency = maximizing sum of utilities

$$
u_{F}+u_{G}= \begin{cases}v_{F}+v_{G}-1000 & \text { if buy } \\ 0 & \text { if not }\end{cases}
$$

Efficiency - Buy if and only if $v_{F}+v_{G} \geq 1000$

an efficient mechanism


- Only Franky knows $v_{F}=1,200$
- Only Gary knows $v_{G}=750$
- The mechanism relies on truthful reporting ( $a_{i}=v_{i}$ )
- Suppose Franky knows $v_{G} \geq 300$
- If she reports truthfully she pays $t_{F}=1,000$
- If she underreports $a_{F}=700$ she only pays $t_{F}=700$
- The machine would be bought either way

The proposed efficient mechanism is not incentive compatible

## 50-50 split



## incentive compatibility

50-50 split mechanism is incentive compatible


- $v_{i}>500 \Longrightarrow$ saying yes is weakly dominant
- $v_{i}<500 \Longrightarrow$ saying no is weakly dominant


## inefficiency



## question

- Efficient mechanism—not incentive compatible
- 50-50 split—incentive compatible but inefficient

Is there an efficient incentive-compatible mechanism?
the revelation principle

## social choices

How to choose a public policy that affects different individuals with (typically) different preferences over policies, if the individual's preferences are private information?

## framework

- Set $A$ of alternatives $a, b, \ldots$
- A set of individuals $i=1, \ldots, n$
- For each individual $i$, a quasilinear utility function

$$
u_{i}\left(a, t_{i}\right)=v_{i}(a)-t_{i}
$$

- Pareto efficiency is equivalent to maximizing sum of values

$$
\sum_{i} v_{i}(a)
$$

## private information

Problem - It is often the case that the preferences of each individual are known only by the individual themself

- A mechanism consists of

1. Set of actions or messages $M_{i}$ for each $i$
2. An allocation rule $\alpha\left(m_{1}, \ldots, m_{n}\right) \in \mathcal{A}$
3. A transfer rule for each player $t_{i}\left(m_{1}, \ldots, m_{n}\right)$

- Mechanism + Preferences $=$ Game
- Solve using cautiousness (for example)
- Optimal mechanism design—maximizing profits
- Efficient mechanism design—maximizing social welfare (Pareto)

Definition - A mechanism is efficient if the predicted outcomes of the game always maximize $\sum_{i} v_{i}$

## direct mechanisms

- Agents are asked to report their preferences
- Reports are made simultaneously and independently
- Alternative and transfers determined by $\alpha(\cdot)$ and $t(\cdot)$

Definition - A direct mechanism is incentive-compatible if lying is weakly dominated by truth-telling.

## revelation principle

Theorem - Restricting attention to incentive-compatible direct mechanisms is without loss of generality
the vickrey mechanism

- Anna inherited unwanted artwork
- Bob, Charlie, and David want it for personal use

allocating artwork

|  | $a$ | $b$ | $c$ | $d$ |
| :---: | :---: | :---: | :---: | :---: |
| $v_{A}$ | 0 | 0 | 0 | 0 |
| $v_{B}$ | 0 | 7 | 0 | 0 |
| $v_{C}$ | 0 | 0 | 10 | 0 |
| $v_{D}$ | 0 | 0 | 0 | 4 |
|  |  |  |  |  |



## Vickrey mechanism

- Sealed-bid second-price auction (for a single object)
- Direct mechanism
- Each buyer makes a bid $m_{i}$
- Object is allocated to the buyer with the highest bid
- The winner pays the second highest bid to the seller
- Buyers only pay if they win


## allocating artwork using Vickrey

|  | $a$ | $b$ | $c$ | $d$ |
| :---: | :---: | :---: | :---: | :---: |
|  | $v_{A}$ | 0 | 0 | 0 |
|  | 0 |  |  |  |
| $v_{B}$ | 0 | 7 | 0 | 0 |
| $v_{C}$ | 0 | 0 | 10 | 0 |
| $v_{D}$ | 0 | 0 | 0 | 4 |
|  |  |  |  |  |

Charlie gets the artwork and pays $\$ 7$ to Anna

Claim - Under some conditions, the Vickrey mechanism is efficient and incentive compatible

- Two important conditions: private values and no externalities


## incentive compatibility

- Highest bid of $j$ 's opponents $p=\max \left\{m_{j} \mid j \neq i\right\}$
- Truth-telling weakly dominates overbidding and underbidding

$$
m_{i}=v_{i} \quad m_{i}=\hat{v}_{i}>v_{i}
$$

| $v_{i}<\hat{v}_{i}<p$ | 0 | 0 |
| :---: | :---: | :---: |
| $p<v_{i}<\hat{v}_{i}$ | $v_{i}-p$ | $v_{i}-p$ |
| $v_{i}<p<\hat{v}_{i}$ | 0 | $v_{i}-p<0$ |



- The value of the oilfield $v^{*}$ is the same for all bidders
- Bidders have noisy signals about the value
- Winner curse-winning reveals that others knew the value is low

Claim - Bidders have incentives to underbid in a Vickrey auction with common values

## winner curse

- Field has oil $\left(v^{*}=100\right)$ or not $\left(v^{*}=0\right)$ with probability $1 / 2$ each
- Each bidder runs an independent test
- With oil-test always comes back positive
- Without oil—false positive with $1 \%$ probability

$$
\operatorname{Pr}(\text { oil } \mid \text { positive test })=\frac{0.5}{0.5+0.005} \approx 99 \%
$$

If you bid a positive amount and someone (truthfully) bids zero, you realize that the field is worthless


## inefficiency from externalities

|  | $a$ | $b$ | $c$ | $d$ |
| :---: | :---: | :---: | :---: | :---: |
| $v_{A}$ | 0 | 0 | 0 | 0 |
| $v_{B}$ | 0 | 7 | 0 | 0 |
| $v_{C}$ | 0 | 0 | 10 | 0 |
| $v_{D}$ | 0 | 0 | -7 | 4 |
|  |  |  |  |  |

- Efficient outcome-Bob gets artwork
- Truth-telling—Charlie would get it
- Incentive compatibility—David has incentives to report $m_{D}=11$
the vicrey-clarke-groves mechanism
- Vickery auction is efficient and incentive-compatible in some settings
- It fails with common values or consumption externalities
- It is not defined for roommate's problem
- For such cases we can use the Vickery-Clarke-Groves (VCG) mechanism

Compensate/charge each member of society according to their contribution to the social welfare of others

## bob's contribution to society

- Consider the efficient outcome in two situations
- Bob is a member of society
- Bob is not a member of society
- Compare the total utility of everyone except Bob
- The difference is called Bob's contribution to society


## bob's contribution to society

1. Maximize total welfare to find utilitarian alternative $a^{*}$
2. Compute total welfare from $a^{*}$ of everyone except Bob

$$
W_{B}^{+}=\sum_{i \neq \mathrm{Bob}} v_{i}\left(a^{*}\right)
$$

3. Find utilitarian alternative if Bob was not a member of society $b^{*}$
4. Compute total welfare from $b^{*}$ of everyone except Bob

$$
W_{B}^{-}=\sum_{i \neq \mathrm{Bob}} v_{i}\left(b^{*}\right)
$$

5. Bob's contribution to society is the difference

$$
W_{B}^{+}-W_{B}^{-}
$$

## artwork example

|  | $b$ | $c$ | $c$ |
| :---: | :---: | :---: | :---: |
|  | $d$ |  |  |
| $v_{B}$ | 7 | 0 | 0 |
| $v_{C}$ | 0 | 10 | 0 |
| $v_{D}$ | 0 | 0 | 4 |
|  |  |  |  |

- Single object with private vales and without externalities
- The efficient outcome is $a^{*}=c$
- Total welfare $\sum_{i} v_{i}(b)=10$


# bob's contribution to society 

|  | $b$ | $c$ | $c$ |
| :---: | :---: | :---: | :---: |
|  | $d$ |  |  |
| $v_{B}$ | 7 | 0 | 0 |
| $v_{C}$ | 0 | 10 | 0 |
| $v_{D}$ | 0 | 0 | 4 |
|  |  |  |  |

- With Bob $W_{B}^{+}=10$
- Without Bob the best alternative is $b^{*}=c$
- Without Bob $W_{B}^{-}=10$
- Bob's contribution to society is 0


# charlie's contribution to society 

|  | $b$ | $c$ | $c$ |
| :---: | :---: | :---: | :---: |
|  | $d$ |  |  |
| $v_{B}$ | 7 | 0 | 0 |
| $v_{C}$ | 0 | 10 | 0 |
| $v_{D}$ | 0 | 0 | 4 |
|  |  |  |  |

- With Charlie $W_{C}^{+}=0$
- Without Charlie the best alternative is $b^{*}=b$
- Without Charlie $W_{C}^{-}=7$
- Charlie's contribution to society is -7


## VCG mechanism

- Ask everyone to report their values
- Compute allocation and transfers using reported values $\hat{v}_{i}$
- Implement efficient allocation assuming truthful reporting

$$
\alpha^{\mathrm{VCG}}(\hat{v})=a^{*}(\hat{v})
$$

- Individuals are compensated or charged by their social contribution

$$
t_{i}^{\mathrm{VCG}}(\hat{v})=W_{i}^{+}(\hat{v})-W_{i}^{-}(\hat{v})
$$

Claim - The Vickrey-CLarke-Groves mechanism is always efficient and incentive-compatible

## artwork with externalities

|  | $b$ | c | $d$ |
| :---: | :---: | :---: | :---: |
| $v_{B}$ | $v_{B}(b)$ | 0 | 0 |
| $v_{C}$ | 0 | $v_{C}(c)$ | 0 |
| $v_{D}$ | 0 | $-7$ | $v_{D}(d)$ |

- For simplicity, assume that the size of the externality is known
- Bidders are only asked to report their private consumption value
- There are two interesting cases


## when Charlie wins

- Suppose $v_{C}(c)-7>v_{B}(b)>v_{D}(d)$
- With Charlie-efficient to give the object to Charlie
- Without Charlie-efficient to give the object to Bob

$$
t_{C}^{\mathrm{VCG}}=\left[v_{B}(c)+v_{D}(c)\right]-\left[v_{B}(b)+v_{D}(b)\right]=-V_{B}(b)-7
$$

- VCG transfer $=$ second-highest bid + externality


## when Bob wins over Charlie

- Suppose $v_{B}(b)>v_{C}(c)-7>v_{D}(d)$
- With Bob-efficient to give the object to Bob
- Without Bob-efficient to give the object to Charlie

$$
t_{B}^{\mathrm{VCG}}=\left[v_{C}(b)+V_{D}(b)\right]-\left[v_{C}(c)+V_{D}(d)\right]=-V_{C}(c)+7
$$

- VCG transfer $=$ second-highest bid - externality

justification

- Efficient by construction (under truthful reporting)
- Utility as a function of reports

$$
u_{i}=v_{i}\left(a^{*}(\hat{v})\right)+t_{i}^{\mathrm{VCG}}(\hat{v})
$$

- Substituting with VCG transfers

$$
\begin{aligned}
u_{i} & =\underbrace{v_{i}\left[a^{*}(\hat{v})\right]+W_{i}^{+}(\hat{v})-W_{i}^{-}(\hat{v})}_{\text {maximized if truthful }} \\
& =\underbrace{v_{i}\left[a^{*}(\hat{v})\right]+\sum_{j \neq i} \hat{v}_{j}\left[a^{*}(\hat{v})\right]}_{\text {independent of } \hat{v}_{i}}-\underbrace{\sum_{i \neq j} \hat{v}_{i}\left[b^{*}(\hat{v})\right]}_{i \neq j}
\end{aligned}
$$

balancing the budget

## two more things to worry about

- Budget balance-total transfers from the players must not generate a deficit

$$
\sum_{i} t_{i} \geq 0
$$

- Participation constraints-players have to be willing to participate

$$
\mathbb{E}\left[u_{i}\right] \geq 0
$$

## VCG transfers in allocation problems

- VCG transfers in allocation problems

$$
t_{i}^{\mathrm{VCG}}(\hat{v})=-\underbrace{\sum_{j \neq i} \hat{v}_{j}(\alpha(\hat{v}))}_{\text {others' welfare }}+\underbrace{\sum_{j \neq i} \hat{v}_{j}\left(\alpha_{-i}\left(\hat{v}_{-i}\right)\right)}_{\text {independent of } \hat{v}_{i}}
$$

- Players have incentives to report truthfully and maximize welfare

$$
u_{i}\left(\hat{v}_{i}\right)=\underbrace{v_{i}(\alpha(\hat{v}))+\sum_{j \neq i} v_{j}(\alpha(\hat{v}))}_{\text {total welfare }}-\underbrace{\sum_{j \neq i} v_{j}\left(\alpha^{*}\left(\hat{v}_{-i}\right)\right)}_{\text {independent of } \hat{v}_{i}}
$$

## VCG transfers in general

- VCG transfers for general social choice problems

$$
t_{i}^{\mathrm{VCG}}(\hat{v})=-\underbrace{\sum_{j \neq i} \hat{v}_{j}(\alpha(\hat{v}))}_{\text {others' welfare }}+\underbrace{H_{i}\left(\hat{v}_{-i}\right)}_{\text {independent of } \hat{v}_{i}}
$$

- Players have incentives to report truthfully and maximize welfare

$$
u_{i}\left(\hat{v}_{i}\right)=\underbrace{v_{i}(\alpha(\hat{v}))+\sum_{j \neq i} v_{j}(\alpha(\hat{v}))}_{\text {total welfare }}-\underbrace{H_{i}\left(\hat{v}_{-i}\right)}_{\text {independent of } \hat{v}_{i}}
$$

- High $H\left(\hat{v}_{-i}\right)$ helps with budget (or maximize revenue)
- Cannot be too high because of participation constraints


## roommate's dilemma

- Gary, Frankie, and Oscar the Owner
- Oscar's opportunity cost for selling $c_{O}=1000$ is common knowledge

|  | buy | not |
| :---: | :---: | :---: |
| Gary | $v_{G}$ | 0 |
| Frank | $v_{F}$ | 0 |
|  | -1000 | 0 |


|  | buy | not |
| :---: | :---: | :---: |
| Gary | $v_{G}$ | 0 |
|  | Frank | $v_{F}$ |
|  | 0 |  |
|  | -1000 | 0 |
|  |  |  |

Buy the machine if and only if $v_{G}+v_{F}>1000$

## when buying is inefficient

- Suppose $v_{F}+v_{G}<1000$
- The VCG transfers are

$$
\begin{aligned}
& t_{G}^{\mathrm{VCG}}=H_{G}\left(v_{F}, v_{O}\right) \\
& t_{F}^{\mathrm{VCG}}=H_{F}\left(v_{G}, v_{O}\right) \\
& t_{O}^{\mathrm{VCG}}=H_{O}\left(v_{G}, v_{F}\right)
\end{aligned}
$$

## when buying is inefficient

- Suppose $v_{F}+v_{G}<v_{O}$
- The roommate's participation constraints imply

$$
\begin{aligned}
H_{G}\left(v_{F}\right) & \leq 0 \\
H_{F}\left(v_{G}\right) & \leq 0 \\
H_{O}\left(v_{G}, v_{F}\right) & \leq 0
\end{aligned}
$$

## when jointly buying is efficient

- Suppose $v_{F}<1000, v_{G}<1000$, and $v_{F}+v_{G}>1000$
- The VCG transfers satisfy

$$
\begin{aligned}
& t_{G}^{\mathrm{VCG}}=1000-v_{F}+H_{G}\left(v_{F}\right) \\
& t_{F}^{\mathrm{VCG}}=1000-v_{G}+H_{F}\left(v_{G}\right) \\
& t_{O}^{\mathrm{VCG}}=-v_{F}-v_{G}+H_{O}\left(v_{G}, v_{F}\right)
\end{aligned}
$$

## when jointly buying is efficient

- Suppose $v_{F}<1000, v_{G}<1000$, and $v_{F}+v_{G}>1000$
- From the case when buying was inefficient we know

$$
H_{F}\left(v_{G}\right) \leq 0 \quad \text { and } \quad H_{G}\left(v_{F}\right) \leq 0
$$

- Therefore

$$
\begin{aligned}
& t_{G}^{\mathrm{VCG}}=1000-v_{F}+H_{G}\left(v_{F}\right) \leq 1000-v_{F} \\
& t_{F}^{\mathrm{VCG}}=1000-v_{G}+H_{F}\left(v_{G}\right) \leq 1000-v_{G} \\
& t_{G}^{\mathrm{VCG}}=-v_{F}-v_{G}+H_{O}\left(v_{G}, v_{F}\right)
\end{aligned}
$$

## when jointly buying is efficient

- Suppose $v_{F}<1000, v_{G}<1000$, and $v_{F}+v_{G}>1000$
- The VCG transfers satisfy

$$
\begin{aligned}
t_{G}^{\mathrm{VCG}} & \leq 1000-v_{F} \\
t_{F}^{\mathrm{VCG}} & \leq 1000-v_{G} \\
t_{G}^{\mathrm{VCG}} & =-v_{F}-v_{G}+H_{O}\left(v_{G}, v_{F}\right)
\end{aligned}
$$

## when jointly buying is efficient

- Suppose $v_{F}<1000, v_{G}<1000$, and $v_{F}+v_{G}>1000$
- Oscar's participation constraint implies

$$
\begin{aligned}
& -1000+v_{G}+v_{G}-H_{O}\left(v_{G}, v_{F}\right) \geq 0 \\
\Longrightarrow & H_{O}\left(v_{G}, v_{F}\right) \leq-1000+v_{G}+v_{G}
\end{aligned}
$$

- Therefore

$$
\begin{aligned}
t_{G}^{\mathrm{VCG}} & \leq 1000-v_{F} \\
t_{F}^{\mathrm{VCG}} & \leq 1000-v_{G} \\
t_{G}^{\mathrm{VCG}} & =-v_{F}-v_{G}+H_{O}\left(v_{G}, v_{F}\right) \leq-1000
\end{aligned}
$$

## when jointly buying is efficient

- Suppose $v_{F}<1000, v_{G}<1000$, and $v_{F}+v_{G}>1000$
- The VCG transfers satisfy

$$
\begin{aligned}
& t_{G}^{\mathrm{VCG}} \leq 1000-v_{F} \\
& t_{F}^{\mathrm{VCG}} \leq 1000-v_{G} \\
& t_{G}^{\mathrm{VCG}} \leq-1000
\end{aligned}
$$

- And therefore the VCG mechanism runs a deficit

$$
t_{G}^{\mathrm{VCG}}+t_{F}^{\mathrm{VCG}}+t_{G}^{\mathrm{VCG}} \leq 1000-v_{F}-v_{G}<0
$$

impossibility of first-best

## roommate's dilemma

|  | IC | PE | BB | IR |
| :--- | :---: | :---: | :---: | :---: |
| First mechanism | $\times$ | $\checkmark$ | $\checkmark$ | $\checkmark$ |
| 50-50 split | $\checkmark$ | $\times$ | $\checkmark$ | $\checkmark$ |
| VCG | $\checkmark$ | $\checkmark$ | $\times$ | $\checkmark$ |
| VCG + forced tax | $\checkmark$ | $\checkmark$ | $\checkmark$ | $\times$ |

Can we find a mechanism satisfying all these conditions?


Pareto Efficiency completely determines the allocation rule


Fix some value $v_{G}^{0}$ for Gary and focus on Frank's inentives


Efficient to buy if $v_{F}$ is greater than $v_{F}^{*}:=c_{0}-v_{G}^{0}$


Frank's payment if they do not buy must be zero


Frank's payment if they buy cannot deppend on his report It must be a fixed price $p_{F}=p_{F}\left(v_{G}\right)$


If $p_{F}<v^{*}$ and $p_{F}<v_{F}<v^{*}$, Frank wants to over-report


If $p_{F}<v^{*}$ and $p_{F}<v_{F}<v^{*}$, Frank wants to over-report


If $p_{F}>v^{*}$ and $v^{*}<v_{F}<p_{F}$, Frank wants to under-report


Only incentive compatible price is $p_{F}=v_{F}^{*}=c_{O}-v_{G}$


This is the VCG mechanism!

Claim - When the VCG mechanism runs a deficit, there are no mechanism satisfying PE, IC, BB, and IR.

Claim - There is no efficient mechanism for the provision of public goods that never runs a deficit and satisfies participation constraints.

# next time we will discuss what to do when the first-best is impossible 

